

**To:** Cheatham, Reggie[cheatham.reggie@epa.gov]  
**From:** Woolford, James  
**Sent:** Thur 8/13/2015 11:44:56 PM  
**Subject:** FW: ERT INCLUSION IN THE EOC DAILIES ON GOLD KING MINE

Per our call...

Jim Woolford, Director  
Office of Superfund Remediation & Technology Innovation  
US EPA

Sent from my Windows Phone  
Please excuse typos

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**From:** [Greenberg, Marc](#)  
**Sent:** 8/13/2015 6:41 PM  
**To:** [Woolford, James](#)  
**Subject:** FW: ERT INCLUSION IN THE EOC DAILIES ON GOLD KING MINE

Thank you for anything you may have done to help this along...

**From:** Greenberg, Marc  
**Sent:** Thursday, August 13, 2015 6:37 PM  
**To:** Valdes, Dennisses; Compton, Harry  
**Cc:** Greenberg, Marc; Heimerman, Jeffrey; Barr, Pamela  
**Subject:** ERT INCLUSION IN THE EOC DAILIES ON GOLD KING MINE  
**Importance:** High

Dee & Harry,

The daily reports coming out of the EOC on this response have not, to date, been including any notes or information about ERT. This doesn't help with morale amongst our folks, and I've already sensed that some are feeling dejected and undervalued. I had a good chat with Josh and he fully agreed that ERT should be included in these reports. We worked out the following solution:

Each day by NLT 3:00 PM EST, ERT should email a description of our support activities in the field and/or from locations remote to the response. The email should be sent to the following addresses:

TO line: [EOC\\_Situation\\_Unit@epa.gov](mailto:EOC_Situation_Unit@epa.gov); [EOC\\_Planning@epa.gov](mailto:EOC_Planning@epa.gov)

CC line: [EOC\\_Manager@epa.gov](mailto:EOC_Manager@epa.gov); [Eoc.Epahq@epa.gov](mailto:Eoc.Epahq@epa.gov)

For tomorrow (Fri, 8/14), I've asked Chris Gallo to cull together this information by calling the folks who are doing work and then provide a brief write up for the HQ EOC. When you are both back in the office next week, please discuss how to more systematically set this up for regular daily reporting on activities, including weekends. One thought I had is that we could ask the phone duty officers to carry out this role since we know that each will be at his/her duty station for an entire week. Please note that the Regions feed information into the EoC in a manner similar to what I've described above (actually, the Regions provide much detail). I think it's important for our staff to see that their great work is being recognized and acknowledged as they are doing it. Note, this is not usually an issue for the routine ERs where ERT is activated—we are more often identified as providing support to the effort.

Thanks,

Marc

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Marc S. Greenberg, Ph.D.  
Deputy Branch Chief  
U.S. EPA - Environmental Response Team

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